

Ratos AB (publ) Annual General Meeting Tuesday 22 March 2022

Form for advance voting

The form shall be received by Computershare AB (who administrates Annual General Meeting and the forms for Ratos AB (publ)) no later than Monday 21 March 2022.

The shareholder below is hereby notifying the company of its participation and exercising the voting right for all of the shareholder's shares in Ratos AB (publ), reg. no. 556008-3585, at the Annual General Meeting Tuesday 22 March 2022. The voting right is exercised in accordance with the below marked voting options.

Information about you

| First name: | Last name: | |
|---|------------|--|
| Social security number: | Phone: | |
| Email address: | Place: | |
| Signature: | Date: | |
| Are you the shareholder or a representative of the shareholder? | | |

Assurance (if the undersigned is a legal representative for a shareholder that is a legal entity): I, the undersigned, is a board member, CEO or authorised signatory of the shareholder and solemnly declare that I am authorised to submit this postal vote on behalf of the shareholder and that the content of the postal vote corresponds to the shareholder's decisions.

Assurance (if the undersigned represents the shareholder by proxy): I, the undersigned, solemnly declare that the enclosed power of attorney corresponds to the original and that it has not been revoked.

| Name of shareholder: | Personal identity no/Registration no: |
|----------------------|---------------------------------------|
| | |

Additional Mail Voting Information

- > Print, fill in the information above and select the selected answer options below.
- > Sign and send the form to Computershare AB so that the form is received by Computershare no later than the last date for voting as above. The form must be sent by post to Computershare AB, 102 46 Stockholm or electronically via e-mail to info@computershare.se.
- > A shareholder who has his shares nominee-registered must register the shares in his own name in order to vote. Instructions on this can be found in the notice convening the meeting.
- > If the shareholder has provided the form with special instructions or conditions, or changed or made additions in pre-printed text, the vote (ie the postal vote in its entirety) is invalid. Incomplete or incorrectly completed forms may be disregarded.
- > Only one form per shareholder will be considered. If more than one form is submitted, only the form last received will be considered.
- > The last date for voting is the time when postal voting can last be revoked. To revoke a postal vote, contact Computershare AB via post Computershare AB, Box 5267, 102 46 Stockholm, via e-mail to info@computershare.se or by phone: +46 (0) 771 24 64 00.
- > For complete proposals for resolutions, please see the notice and complete proposals on the company's website provided no later than three weeks before the meeting.

Who will sign?

- 1. If the shareholder is a natural person who votes by mail in person, it is the shareholder himself who must sign the form.
- 2. If the postal vote is cast by a proxy (proxy) for a shareholder, the proxy must sign the form.
- 3. If the postal vote is cast by a deputy for a legal entity, it is the deputy who must sign the form.

For information on how your personal data is processed, see www.euroclear. com / dam / ESw / Legal / Integritetspolicy-bolagsstammor-svenska.pdf .

Annual General Meeting in Ratos AB (publ) Tuesday 22 March 2022

The options below comprise the proposals submitted which are found in the notice to the meeting.

| 2. Election of the Chairman of the AGM. | ◯ Yes ◯ No ◯ Abstain |
|---|---|
| 3. Preparation and approval of the voting list. | ◯ Yes ◯ No ◯ Abstain |
| 4. Election of two persons to verify the minutes together with the Chairman. | ◯ Yes ◯ No ◯ Abstain |
| 5. Determination of whether the AGM has been duly convened. | ◯ Yes ◯ No ◯ Abstain |
| 6. Approval of the Agenda for the AGM. | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| 8. Resolution on adoption of the income statement and balance sheet and the consolidated income statement and consolidated balance sheet. | ◯ Yes ◯ No ◯ Abstain |
| 9. Resolution regarding the remuneration report, Appendix A. | ◯ Yes ◯ No ◯ Abstain |
| 10. Resolution on discharge from liability for the members of the Board of Directors and the CEO. | |
| I. Per-Olof Söderberg (Chairman) | ◯ Yes ◯ No ◯ Abstain |
| II. Eva Karlsson (Director) | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| III. Ulla Litzén (Director) | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| IV. Karsten Slotte (Director) | ◯ Yes ◯ No ◯ Abstain |
| V. Jan Söderberg (Director) | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| VI. Jonas Wiström (Director and CEO) | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| 11. Resolution on distribution of the Company's profit, according to the adopted balance sheet, and on the record date for dividends. | ◯ Yes ◯ No ◯ Abstain |
| 12. Determination of the number of directors and deputy directors. | ◯ Yes ◯ No ◯ Abstain |
| 13. Determination of fees to be paid to the Board of Directors and auditor. | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| 14. Election of the Board of Directors and auditor. | |
| I. Per-Olof Söderberg (Chairman, re-election) | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| II. Ulla Litzén (Director, re-election) | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| III. Karsten Slotte (Director, re-election) | \bigcirc Yes \bigcirc No \bigcirc Abstain |
| IV. Jan Söderberg (Director, re-election) | ◯ Yes ◯ No ◯ Abstain |
| V. Jonas Wiström (Director, re-election) | ◯ Yes ◯ No ◯ Abstain |
| VI. Tone Lunde Bakker (Director, new election) | ◯ Yes ◯ No ◯ Abstain |

| VII. Helena Svancar (Director, new election) | ◯ Yes ◯ No ◯ Abstain | |
|--|---|--|
| viii. Ernst & Young AB (Auditor, re-election) | ◯ Yes ◯ No ◯ Abstain | |
| 15. The Board's proposal for decision on guidelines for remuneration to senior executives. | \bigcirc Yes \bigcirc No \bigcirc Abstain | |
| 16. The Board's proposal for decision on long-term incentive program 2022/2026. | \bigcirc Yes \bigcirc No \bigcirc Abstain | |
| 17. The Board's proposal that the Board be authorised to decide on purchase and transfer of treasury shares. | \bigcirc Yes \bigcirc No \bigcirc Abstain | |
| 18. The Board's proposal that the Board be authorised to decide on new issue of Class B shares in conjunction with company acquisitions. | \bigcirc Yes \bigcirc No \bigcirc Abstain | |
| The shareholder wishes that the resolutions under one or several items in the form above be deferred to a continued general meeting (use numbering): | | |