

## Information about the proposed Board of Directors

	<p><i>Per-Olof Söderberg, Chairman</i></p> <p>Dependent (on major shareholders) Chairman of the Board since December 2017. MSc Econ, SSE. MBA Insead. Born 1955, Swedish.</p> <p>Chairman of Söderberg &amp; Partners, Stockholm City Mission and Inkludera Invest. Deputy Chairman of Stockholm Chamber of Commerce and Board member of the Stockholm School of Economics Association among others.</p> <p>Shareholding in Ratos (own and related parties): 16,634,396 A shares, 150,000 B shares</p>
	<p><i>Ulla Litzén</i></p> <p>Independent Board member since 2016. MSc Econ and MBA. Born 1956, Swedish.</p> <p>Board member in Alfa Laval, Electrolux, Husqvarna and NCC. Formerly CEO of W Capital Management AB (wholly owned by the Wallenberg Foundations) and Managing Director and member of the Management Group, Investor AB.</p> <p>Shareholding in Ratos (own): 20,000 B shares Options issued by Ratos's principal owner: 85,000</p>
	<p><i>Annette Sadolin</i></p> <p>Independent Board member since 2007. LL.B. Born 1947, Danish.</p> <p>Chairman of Østre Gasværk Teater. Board member of Blue Square Re NL, DSB, DSV, Ny Carlsberg Glyptotek, Skodsborg Kurhotel and Topdanmark. Formerly Deputy CEO of GE Frankona Ruck 1996-2004, CEO of GE Employers Re International 1993-96, Deputy CEO of GE Employers Re International 1988-93.</p> <p>Shareholding in Ratos (own): 8,264 B shares Options issued by Ratos's principal owner: 42,500</p>
	<p><i>Karsten Slotte</i></p> <p>Independent Board member since 2015. B.Sc. Econ. Born 1953, Finnish.</p> <p>Board member of Onvest, Royal Unibrew and Scandi Standard among others. Formerly President and CEO in the Karl Fazer Group 2007-2013 and prior to that as Managing Director of Cloetta-Fazer 2002-2006.</p> <p>Shareholding in Ratos (own): 8,600 B shares Options issued by Ratos's principal owner: 42,500</p>
	<p><i>Jan Söderberg, Deputy Chairman</i></p> <p>Dependent (on major shareholders) Deputy Chairman of the Board since December 2017. MSc Econ. Born 1956, Swedish.</p> <p>Chairman of Söderbergföretagen. Board member of Blinkfyrar, Elisolation, Henjo Plåtteknik, NPG, ProVia, Smelink and My Big Day. Member of the Lund School of Economics Management Advisory Board.</p> <p>Shareholding in Ratos (own and related parties): 14,975,580 A shares, 2,047,800 B shares</p>
	<p><i>Jonas Wiström, CEO</i></p> <p>CEO and independent Board member since December 2017. MSc Eng. Born 1960, Swedish.</p> <p>Vice Chairman of the Board in Business Sweden, Teknikföretagen and IVA Business Executives Council. Board member in ICC and Tieto.</p> <p>Shareholding in Ratos (own): 40,000 B shares Options issued by Ratos's principal owner: 260,000</p>