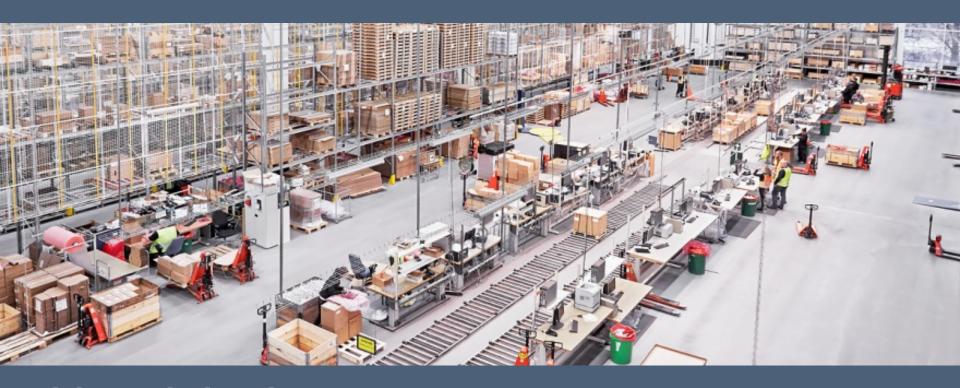
SPEED GROUP



Henrik Joelsson



Ratos's investment in Speed Group

Attractive market dynamics

- Growing market
- Trend towards outsourcing and centralisation
- Increased complexity

Unique position to support

- Competitive business model
- Customer centric offering
- Cutting edge IT environment

Substantial development potential

- Organic expansion in a growing market
- Supply chain backbone offering
- Strategic supplementary acquisition potential



70%
Ratos's share

Key facts Speed Group

Investment year 2015 Co-owners 30%

Founders Jarl Ternander,

Daniel Johansson and Jesper Andersson

Consolidated book value SEK 290m Net investment SEK 285m

Ratos's team

Henrik Joelsson and Christian Johansson Gebauer

