

CEO Susanna Campbell

Q1 2013: Sluggish markets

- Good reported result
- Weakened business climate
- Quarter difficult to assess
- Mixed performance in the holdings
- High level of transaction activity
- Stronger banking market
- Cautious transaction market
- View of 2013 unchanged

Sluggish markets Q1

- Economic climate weaker than expected
- Uncertainty and caution
- Affects most markets
- Cautiously positive market signals
- Retained basic scenario better towards end of 2013?

Mixed performance in holdings

- Q1 small quarter for Ratos's holdings
- Impact from fewer working days
- Weak operating performance
- Action programmes having effect, more expected
- Additional smaller programmes being evaluated
- Preparedness

Performance in holdings Q1

	Total	Ratos's share
Sales	-7%	-7%
EBITA	+19%	+18%
EBITA excluding items affecting comparability	-20%	-21%
EBT	n/a	n/a
EBT excluding items affecting comparability	-57%	-56%

Weak operating performance in Q1

Adjusted EBITA development Q1

Finnkino

Jøtul

±0

AH Industries

Biolin Scientific

DIAB

Euromaint

HL Display

SB Seating

Arcus-Gruppen

Bisnode

GS-Hydro

Hafa Bathroom Group

Inwido

KVD Kvarndammen

Mobile Climate Control

Overall view of performance



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High transaction activity for Ratos

- Acquisitions
 - Aibel
 - SF Bio Finnkino
 - Nebula
- Divestments
 - BTJ
 - Contex completed
 - Stofa completed

Cautious transaction market

- Increasing access to bank financing
- PE funds need to sell companies
- Renewed economic anxiety reduces activity
- Attractive market for Ratos
- High quality deal flow

Future prospects

- Significant exposure to Nordic region and Western Europe
- Brighter at the end of 2013?
- Still well prepared risks on the downside
- Prospects of improved earnings in the holdings –
 main emphasis on second half of the year